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Securities Code: 6964

June 10,2020

To our shareholders:

Kiyoshi Takemura, Representative Director and President SANKO CO., LTD.

959, Hirookanomura, Shiojiri-shi, Nagano

## Notice of the 57th Annual General Meeting of Shareholders

You are cordially invited to attend the 57th Annual General Meeting of Shareholders of SANKO CO., LTD. (the "Company"), which will be held as indicated below.

If you are unable to attend the meeting in person, you may exercise your voting rights in writing. Please review the attached Reference Documents for General Meeting of Shareholders, and indicate your approval or disapproval of the proposals in the enclosed voting form and then return the form to the Company by postal mail so that your vote is received by 5:00 p.m. on Wednesday, June 24, 2020 (JST).

**1. Date and Time:** 10:00 a.m. on Thursday, June 25, 2020 (JST)

2. Venue: Conference Room, "MEDIANO" on the 2rd floor of Hotel Buena Vista

1-2-1, Honjo, Matsumoto-shi, Nagano

#### 3. Purpose of the Meeting

#### Matters to be reported:

- 1. The Business Report, the Consolidated Financial Statements for the 57th fiscal year (from April 1,2019 to March 31, 2020), and results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit and Supervisory Committee
- 2. The Non-consolidated Financial Statements for the 57th fiscal year (from April 1, 2019 to March 31, 2020)

## Matters to be resolved

**Proposal No. 1:** Appropriation of Surplus

**Proposal No. 2:** Election of Three Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

#### Please submit the enclosed voting form to the reception at the venue, when attending the meeting.

- Should amendments arise to the Reference Documents for the General Meeting of Shareholders, the Business Report, the Non-consolidated Financial Statements and the Consolidated Financial Statements, such amendments will be posted on the Company's website (http://www.sko.co.jp).
- If your voting preference is not indicated in any proposal in the voting right exercise form, it shall be considered as an indication of approval.

## Reference Documents for the General Meeting of Shareholders

### Proposals and Reference Information

**Proposal No. 1:** Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

#### Year-end dividends

The Company regards the return of profit to its shareholders as one of the most important managerial issues, and it is the Company's basic policy to distribute profits to its shareholders stably. In line with the aforementioned policy, the Company proposes to pay the year-end dividends for the 57th fiscal year as follows:

- Type of dividend propertyTo be paid in cash.
- (ii) Allotment of dividend property and their aggregate amount

  The Company proposes to pay a dividend of \(\frac{\pmathbf{4}}{13}\) per common share of the Company.

  In this event, the total dividends will be \(\frac{\pmathbf{4}}{117,303,628}\).
- (iii) Effective date of dividends of surplusThe effective date of the dividends will be June 26, 2020.

# **Proposal No. 2:** Election of Three Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all three currently serving Directors (excluding Directors who are Audit and Supervisory Committee Members) will expire at the conclusion of this meeting.

Therefore, the Company proposes the election of three Directors (excluding Directors who are Audit and Supervisory Committee Members).

The Audit and Supervisory Committee has judged that all the three currently serving Directors are well-qualified for the positions, and has consented to nominate them as the candidates to continue serving as Directors of the Company.

The candidates for Directors (excluding Directors who are Audit and Supervisory Committee Members) are as follows:

Candidate No.	Name (Date of birth)	Career summary, and position and responsibility in the  Company		Number of the Company's shares			
		(Significant concurrent positions outside the Company)		owned			
		May 1995	Joined the Company Assistant General Manager of Tokyo Sales Office				
		Sept. 1996	General Manager of Corporate Planning Department				
		Mar. 1998	General Manager of Corporate Planning Department and				
			General Manager of General Affairs and Personnel				
			Department				
		June 1998	Director, General Manager of Corporate Planning				
			Department, and General Manager of General Affairs and				
			Personnel Department				
	Masanori Tamura	Mar. 2000	Director and General Manager of General Affairs and	_			
	(October4, 1961)		Personnel Department	2,000,920 shar			
		Mar. 2001	Director and General Manager of Administrative Division				
1		June 2001	Senior Managing Director and General Manager of				
			Administrative Division				
		Dec. 2001	Representative Director and President				
		Dec. 2010	Representative Director, President, and General Manager				
			of Development Division				
		Dec. 2010	Director				
		June 2011	Director and Chairman				
		June 2015	Representative Director and Chairman (current position)				
	Reasons for nomination						
	He is currently responsible for the Company's management foundation and finances as Representative Director and						
	Chairman of the Company, having been involved in management in various fields both domestically and international						
	and he has fulfilled an appropriate role in enhancing corporate value, including making decisions on material matter						
	affecting management. He has been nominated again as a candidate for Director because he is expected to contribute further to the Company in the future.						

Candidate	Name		Career summary, and position and responsibility in the	Number of the
No.	(Date of birth)		Company	Company's share
		7.1.4000	(Significant concurrent positions outside the Company)	owned
		July 1983	Joined the Company	
		Mar. 1997	General Manager of Okaya Factory	
		Mar. 1999	General Manager of Horigane Factory	
		Jan. 2002	Assistant General Manager of Press Business Department and	
			General Manager of Horigane Factory	
		Mar. 2002	Assistant General Manager of Press Business Department and	
			General Manager of Press Sales Division	
		June 2002	Director, Assistant General Manager of Press Business Department,	
			and General Manager of Press Sales Division	
		Oct. 2002	Director, Assistant General Manager of Press Business Department,	
			General Manager of Press Sales Division, and General Manager of	
			Tokyo Sales Office	
		Mar. 2003	Director, General Manager of Kyushu Business Department, and	
			General Manager of Western Japan Sales Department	
		Jan. 2005	Director, General Manager of Kyushu Business Department, and	
			General Manager of Kyushu Sales Department	
9	Kiyoshi Takemura	Mar. 2007	Director and General Manager of Kyushu business Department	<b>*</b> 000 1
2	(April 13, 1957)	Oct. 2007	Director and General Manager of Press Business Department	5,000 share
		June 2009	Managing Director, General Manager of Press Business Department,	
			and General Manager of Kyushu Business Department	
		Mar. 2010	Managing Director, General Manager of Kyushu Business	
			Department, and General Manager of Fukuoka Mino Factory	
		Dec. 2010	Managing Director, General Manager of Production Division, and	
			General Manager of Azusagawa Factory	
		Dec. 2010	Director and Assistant General Manager of Production Division (For	
			Kyushu)	
		Apr. 2011	Representative Director and President	
		Apr. 2011	Representative Director, President, and General	
			Manager of Production Division	
		June 2011	Representative Director, President, and General Manager of Sales	
			Division	
		Nov. 2014	Representative Director and President	
		Oct. 2015	Representative Director, President, and General Manager of Sales	
			Division (current position)	

He is currently responsible for the overall management of sales, production and development divisions as Representative Director and President of the Company, having been involved in management in various fields both domestically and internationally, and he has fulfilled an appropriate role in enhancing corporate value, including making decisions on material matters affecting management. He has been nominated again as a candidate for Director because he is expected to contribute further to the Company in the future.

Candidate	Name (Date of birth)	Career summary, and position and responsibility in the Company		Number of the Company's shares			
No.		(Significant concurrent positions outside the Company)		owned			
3	Shuya Akahane (December 18, 1960)	Mar. 2004 Gen Mar. 2006 Gen Nov. 2008 Gen Mar. 2009 Gen Dec. 2010 Gen June 2011 Exc June 2015 Exc and June 2017 Dir Ma Mar. 2018 Dir	need the Company neral Manager of Mechatronics Development Department neral Manager of Mechatronics Sales Department neral Manager of Mechatronics Development Department neral Manager of Plastic Unit Development Department neral Manager of Market Development Department neral Manager of Market Development Department neral Manager of Market Development Department necutive Officer and General Manager of Development Division, d General Manager of Component Development Department nector, General Manager of Development Division, and General nager of Component Development Department nector and General Manager of Development Division (current nector and General Manager of Development Division (current nector)	3,000 shares			
	Reasons for nomination  He is currently responsible for the development division as Director of the Company, and he has fulfilled an appropriat enhancing corporate value. He has been nominated again as a candidate for Director because he is expected to contribute to the Company in the future.						

(Note) There is no special interest between any of the candidates and the Company.