Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 6964

June 10,2024

To our shareholders:

Kiyoshi Takemura, Representative Director and President SANKO CO., LTD.

959, Hirookanomura, Shiojiri-shi, Nagano

Notice of the 61st Annual General Meeting of Shareholders

You are cordially invited to attend the 61st Annual General Meeting of Shareholders of SANKO CO., LTD. (the "Company"), which will be held as indicated below.

When convening this general meeting of shareholders, the Company takes measures for providing in electronic format the information that constitutes the content of reference documents for general meeting of shareholders, etc. (matters for which measures for providing information in electronic format are to be taken). Please access each of the following websites to confirm the information.

[The Company's website]

https://www.sko.co.jp/ (in Japanese)

Please access the above website and confirm the information by selecting "View list" in the "Notices" section.

[Websites for posted informational materials for the general meeting of shareholders] https://d.sokai.jp/6964/teiji/ (in Japanese)

[TSE website (Listed Company Search)]

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=show (in Japanese)

(Access the TSE website by using the internet address shown above, enter "SANKO" in "Issue name (company name)" or "6964" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

If you are unable to attend the meeting in person, you may exercise your voting rights in writing (by postal mail). Please review the Reference Documents for General Meeting of Shareholders, etc., then indicate your approval or disapproval of the proposals in the voting form sent together with this notice and exercise your voting rights by 5:00 p.m. on Tuesday, June 25, 2024 (JST).

1. Date and Time: 10:00 a.m. on Wednesday, June 26, 2024 (JST)

2. Venue: Conference Room, "MIYABIE" on the 3rd floor of Alpico Plaza Hotel

1-3-21, Fukashi, Matsumoto-shi, Nagano

3. Purpose of the Meeting

Matters to be reported:

1. The Business Report, the Consolidated Financial Statements for the 61st fiscal year (from April 1,2023 to March 31, 2024), and results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit and Supervisory Committee

2. The Non-consolidated Financial Statements for the 61st fiscal year (from April 1,2023 to March 31, 2024)

Matters to be resolved

Proposal No. 1: Appropriation of Surplus

Proposal No. 2: Election of Three Directors (Excluding Directors Who Are Audit and Supervisory

Committee Members)

4. Decision for convocation

If your voting preference is not indicated in any proposal in the voting form, it shall be considered as an indication of approval.

Please submit the voting form sent together with this notice to the reception at the venue, when attending the meeting.

If revisions to the matters for which measures for providing information in electronic format are to be taken arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on each of aforementioned websites.

In accordance with the amendment to the Companies Act, shareholders shall confirm the items for which measures for providing information in electronic format are to be taken by accessing any of the websites shown above as a general rule. The Company shall send paper-based documents only to shareholders who have requested the delivery of paper-based documents by the reference date, but for this General Meeting of Shareholders, the Company shall send paper-based documents stating the items for which measures for providing information in electronic format are to be taken to all shareholders regardless of whether or not delivery of paper-based documents has been requested.

Proposals and Reference Information

Proposal No. 1: Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

Year-end dividends

The Company regards the return of profit to its shareholders as one of the most important managerial issues, and it is the Company's basic policy to distribute profits to its shareholders stably. In addition, the Company celebrated its 60th anniversary on September 2, 2023. Therefore, in order to reciprocate the support received from its shareholders, the Company proposes to pay a commemorative dividend in addition to an ordinary dividend as a year-end dividend for the fiscal year as follows:

- (i) Type of dividend propertyTo be paid in cash.
- (ii) Allotment of dividend property and their aggregate amount The Company proposes to pay a dividend of \(\frac{\pmathbf{Y}}{22}\) per common share of the Company. (ordinary dividend: \(\frac{\pmathbf{Y}}{20}\); commemorative dividend for the 60th anniversary of the Company's founding: \(\frac{\pmathbf{Y}}{20}\) In this event, the total dividends will be \(\frac{\pmathbf{Y}}{195,212,248}\).
- (iii) Effective date of dividends of surplusThe effective date of the dividends will be June 27, 2024.

Proposal No. 2: Election of Three Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all three currently serving Directors (excluding Directors who are Audit and Supervisory Committee Members) will expire at the conclusion of this meeting.

Therefore, the Company proposes the election of three Directors (excluding Directors who are Audit and Supervisory Committee Members).

The Audit and Supervisory Committee has judged that all the three currently serving Directors are well-qualified for the positions, and has consented to nominate them as the candidates to continue serving as Directors of the Company.

The candidates for Directors (excluding Directors who are Audit and Supervisory Committee Members) are as follows:

Candidate No.	Name (Date of birth)	Car	reer summary, and position and responsibility in the	Number of the
		Company		Company's shares
		(Sig	gnificant concurrent positions outside the Company)	owned
		May 1995	Joined the Company Assistant General Manager of Tokyo	
			Sales Office	
		Sept. 1996	General Manager of Corporate Planning Department	
		Mar. 1998	General Manager of Corporate Planning Department and	
			General Manager of General Affairs and Personnel	
			Department	
		June 1998	Director, General Manager of Corporate Planning	
			Department, and General Manager of General Affairs and	
			Personnel Department	
	Masanori Tamura	Mar. 2000	Director and General Manager of General Affairs and	2,000,920 shar
	(October4, 1961)		Personnel Department	2,000,920 snai
		Mar. 2001	Director and General Manager of Administrative Division	
1		June 2001	Senior Managing Director and General Manager of	
			Administrative Division	
		Dec. 2001	Representative Director and President	
		Dec. 2010	Representative Director, President, and General Manager	
			of Development Division	
		Dec. 2010	Director	
		June 2011	Director and Chairman	
		June 2015	Representative Director and Chairman (current position)	

He is currently responsible for the Company's management foundation and finances as Representative Director and Chairman of the Company, having been involved in management in various fields both domestically and internationally, and he has fulfilled an appropriate role in enhancing corporate value, including making decisions on material matters affecting management. He has been nominated again as a candidate for Director because he is expected to contribute further to the Company in the future.

Candidate	Name		Career summary, and position and responsibility in the Company	Number of the Company's shares
No.	(Date of birth)		(Significant concurrent positions outside the Company)	owned
		July 1983	Joined the Company	
		Mar. 1997	General Manager of Okaya Factory	
		Mar. 1999	General Manager of Horigane Factory	
		Jan. 2002	Assistant General Manager of Press Business Department and	
			General Manager of Horigane Factory	
		Mar. 2002	Assistant General Manager of Press Business Department and	
			General Manager of Press Sales Division	
		June 2002	Director, Assistant General Manager of Press Business Department,	
			and General Manager of Press Sales Division	
		Oct. 2002	Director, Assistant General Manager of Press Business Department,	
			General Manager of Press Sales Division, and General Manager of	
			Tokyo Sales Office	
		Mar. 2003	Director, General Manager of Kyushu Business Department, and	
			General Manager of Western Japan Sales Department	
		Jan. 2005	Director, General Manager of Kyushu Business Department, and	
			General Manager of Kyushu Sales Department	
2	Kiyoshi Takemura	Mar. 2007	Director and General Manager of Kyushu business Department	5,000 shar
	(April 13, 1957)	Oct. 2007	Director and General Manager of Press Business Department	5,000 snar
		June 2009	Managing Director, General Manager of Press Business Department,	
			and General Manager of Kyushu Business Department	
		Mar. 2010	Managing Director, General Manager of Kyushu Business	
			Department, and General Manager of Fukuoka Mino Factory	
		Dec. 2010	Managing Director, General Manager of Production Division, and	
			General Manager of Azusagawa Factory	
		Dec. 2010	Director and Assistant General Manager of Production Division (For	
			Kyushu)	
		Apr. 2011	Representative Director and President	
		Apr. 2011	Representative Director, President, and General	
			Manager of Production Division	
		June 2011	Representative Director, President, and General Manager of Sales	
			Division	
		Nov. 2014	Representative Director and President	
		Oct. 2015	Representative Director, President, and General Manager of Sales	
			Division (current position)	

He is currently responsible for the overall management of sales, production and development divisions as Representative Director and President of the Company, having been involved in management in various fields both domestically and internationally, and he has fulfilled an appropriate role in enhancing corporate value, including making decisions on material matters affecting management. He has been nominated again as a candidate for Director because he is expected to contribute further to the Company in the future.

C 1: 1-4-	N		Career summary, and position and responsibility in the	Number of the		
Candidate No.	Name (Date of birth)	Company		Company's shares		
			(Significant concurrent positions outside the Company)	owned		
		Mar. 1989	Joined the Company			
		Mar. 2006	General Manager of Die Technology Development Department			
		Mar. 2008	General Manager of Headquarters Factory			
		Jan. 2011	General Manager of Thai Project Office and Representative			
			Director and President of THAI SANKO CO., LTD.			
1		July 2011	General Manager of Technology Department of the Company			
		Mar. 2015	General Manager of Plant of THAI SANKO CO., LTD.			
		June 2018	Executive Officer, Assistant General Manager of Production			
0	Kazuhiko Suzuki		Division and General Manager of Production Technology	0.100.1		
3	(June 12, 1968)		Department of the Company	2,100 shares		
		Mar. 2019	Executive Officer, Assistant General Manager of Production			
			Division and Representative Director and President of THAI			
			SANKO CO., LTD.			
		June.2021	Director, Assistant to the President and Representative Director			
			and President of THAI SANKO CO., LTD.			
		Mar.2023	Director, General Manager of Production Division and			
			Representative Director and President of THAI SANKO CO.,			
			LTD. (current position)			
	Reasons for nominatio					
	He is currently responsible for production divisions in Japan and overseas operations as a Director of the Company and is involved					
	in management in various fields both domestically and internationally, he has fulfilled an appropriate role in enhancing corporate value. He has been nominated again as a candidate for Director because he is expected to contribute further to the Company in					
	the future.					

(Notes) There is no special interest between any of the candidates and the Company.